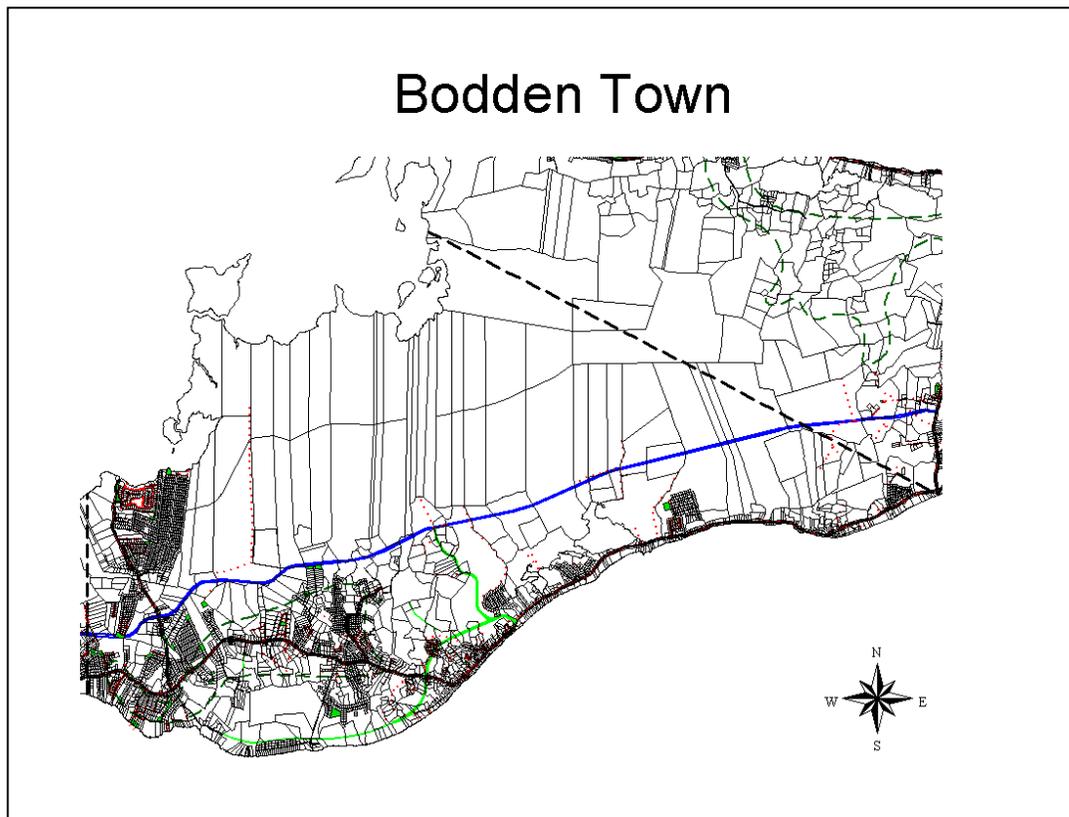


DISTRICT SUBCOMMITTEE FOR  
BODDEN TOWN  
DEVELOPMENT PLAN REVIEW 2001

# VISION STATEMENT

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## BODDEN TOWN DISTRICT SUBCOMMITTEE



# BODDEN TOWN DISTRICT

## VISION STATEMENT

### THE VISION FOR BODDEN TOWN IN 2011

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#### INTRODUCTION

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The Planning Department and the Central Planning Authority initiated the review of the Development Plan 1997 in spring of 2001. The first stage of this review was the creation of volunteer District Subcommittees (DSC) in each of the five districts of Grand Cayman. These DSC were made up of volunteers who have an interest in the future development of their districts, and a vision for this development.

This document represents the vision statement for the Bodden Town DSC. It is a very broad, general document, which gives an overview of the subcommittee's hopes and dreams for the future development of Bodden Town. It is not intended to be a definitive blueprint, or a zoning guide. It is intended to paint, with broad brush-strokes, a picture of the future development of Bodden Town.

The members of the Bodden Town DSC hope that they have captured the vision of the people of Bodden Town, and look forward to working with all the people of Bodden Town to turn this vision into a reality.

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## PROCESS TO DATE

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Volunteers were recruited at public meetings in May 2001. The first meeting of the DSC took place on May 23, 2001. At this meeting, members were given information packages with visioning workbooks to assist them in their preparation for the brainstorming session at the second meeting. The DSC then held a public meeting to present the results of their brainstorming session and to ask the public if they had covered all of the issues of importance. Based on this public input and input received from their friends and neighbours, the DSC then ranked the overall issues and the points under each issue. The results of this ranking can be found in Appendix 2 of this report. In addition, some members of the public who submitted their ranking of the visioning results to the DSC. The results of this public ranking can be found in Appendix 3. The ranking results from the DSC and the public formed the basis of the vision statement in this document.

The DSC has appointed Mr. Rudy Myles to serve as the Bodden Town representative on the Development Plan Review Committee (DPRC), with Mr. Mark Scotland and Mr. Arnold Berry to act as his Deputies. The DSC plans to meet on a regular basis throughout the Development Plan Review process so that all members of the committee can be kept up to date on the process.

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## **BODDEN TOWN'S VISION FOR 2011**

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### **BY 2011, BODDEN TOWN WILL...**

In 2011, the district of Bodden Town has experienced tremendous economic growth. No longer just a “bedroom community,” Bodden Town has seen an increase in the number of employment opportunities in the district, enabling more people to live and work in the district. Development in the district has occurred in a balanced way, ensuring a continued high standard of living for Bodden Town’s residents. Bodden Town is a district with a strong, unified community spirit. The strength of the community is its people, and there are many opportunities and occasions for them to come together to celebrate Bodden Town’s rich history and cultural heritage. Bodden Town also prides itself on working closely with the other districts for the betterment of the country as a whole. With its natural beauty and balanced growth, Bodden Town is a desirable district in which to live and work.

*From Spotts-Newlands to Frank Sound Road, the district of Bodden Town is characterized by its strong community spirit and balanced growth.*

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## ECONOMIC DEVELOPMENT

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Economic development in Bodden Town has caught up with the fast rate of residential development that was the hallmark of Bodden Town in the 1990's. In 2011, the district has seen the following changes:

- There has been an increase in commercial activity in Bodden Town. There are more services such as grocery stores, hardware stores, restaurants, and offices. As a result, more people are able to live and work in Bodden Town.
- A small-scale commercial heritage village has been established and enjoys tremendous support from the people of Bodden Town. A fish market, farmers market, and craft market are part of this unique development.
- The Bodden Town by-pass road has been built. It was needed to support the economic and population growth of the district.
- More hotel development, of various sizes, has come to Bodden Town, providing employment opportunities for the people of Bodden Town.
- Large development projects have been subject to extensive review by the relevant authorities to ensure that the benefits are maximized and negative impacts are minimized.
- The island-wide state lottery has been used to fund some of the growth and improvements in Government services.

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## NATURAL ENVIRONMENT

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Development in Bodden Town has become environmentally sensitive, thanks to an environmental education programme for developers and landowners which has exposed them to environmentally friendly means of development and has resulted in better informed decisions regarding development. The focus is on sustainable development, with a careful balance between desired development and what the environment can cope with. The need for environmental protection of very sensitive areas has been balanced with landowner's rights, and a compensation programme for landowners with land of environmental significance has been implemented. The role and funding of the National Trust has been reviewed with extensive public consultation.

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## TRANSPORTATION

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In 2011, an alternative road through Bodden Town has been constructed. A Master Ground Transportation Plan has been developed and incorporated into the Development Plan, with proposed road corridors clearly designated and protected. The Bodden Town By-pass has a number of access points to it, providing landowners in the interior of the district with road access. New roads in the district are being built through private-public partnerships and developers are contributing land for new roads. The public transportation system is an important part of the overall transportation system in the district and the public transportation service has been greatly improved with established bus stops, convenient routes, and extended hours of service.

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## **SOCIAL DEVELOPMENT**

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In 2011 the district of Bodden Town has focussed on its young people, creating work experience and apprenticeship programmes for high school students and extensive after school programmes. More people living and working in the district has strengthened the community. There has also been a focus on family activity programmes in Bodden Town, strengthening the family unit. A facility for the elderly has been constructed and is a focal point of family activities. There is tremendous community spirit and volunteerism, made possible by support from employers. Bodden Town is a district that embraces cultural diversity, and there is a respect for all cultures by all people.

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## **CIVIC BUILDINGS AND SERVICES**

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In 2011, more government departments have their offices in Bodden Town. The Civic Centre is better utilised as a result of improvements and an increased number of programmes, including after-school programmes. A new high school and a technical / vocational school have been built to service the population of Bodden Town, East End, and North Side. Additional preschools have been constructed to support the population expansion. 24-hour medical care is available in the district, seven days a week. Government has continued its program of constructing all civic buildings to hurricane standards, and a new recreation centre has been constructed in the district. A waste transfer station and a recycling facility have also been planned for the district.

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## **PUBLIC SAFETY**

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In 2011, Bodden Town continues to enjoy its enviable reputation as a safe district in which to live and work. The strong family unit has resulted in parents taking greater responsibility for their children's safety. Greater civic involvement in district development combined with a Neighbourhood Watch program and more policing has fostered the sense that Bodden Town is a safe community. Increased police foot patrols have deterred criminal activities, especially drugs, and greater attention has been focussed on preventing and solving crimes.

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## **HOUSING**

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Bodden Town has continued to see a great deal of residential development as more people move to the district. In 2011 housing in Bodden Town can be characterised as follows:

- New residential development employs elements of traditional Cayman style architecture.
- There is ample affordable housing in the district, dispersed within new and existing developments. Duty concessions for building materials for affordable housing have helped to encourage its development.
- Government has continued to look for ways to keep the costs of housing down, including government guaranteed housing scheme and projects by the Housing Development Corporation.
- The Building Code is being strictly enforced.

- Alternative development standards and alternative construction methods have been explored. Duty concessions for the materials used in alternative construction standards allow lower housing construction costs. These savings are passed on to the consumer.
- Housing and subdivision design respects the natural environment.
- A centralized sewer system has been constructed, which was required due to increasing density of development that occurred as a result of the population increase.

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## **POPULATION**

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In 2011, Bodden Town has achieved a balance between economic development and population growth. Using a Growth Management Plan, the population growth in the district has resulted in well-planned and well-serviced development. Bodden Town has seen an increase in the number of young families who choose to make their home in the district, which has also brought more young professionals to live in Bodden Town.

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## **CULUTURAL AMENITIES AND HISTORIC SITES**

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The cultural amenities and historic sites in Bodden Town are the envy of the other districts. In 2011, Bodden Town enjoys the following:

- Pedro Castle is used extensively by the schools and features live demonstrations illustrating the history and culture of Bodden Town, the nation's first capital.

- An education program has been developed and implemented to promote Bodden Town’s historic sites and cultural heritage.
- An extensive inventory of historic sites in Bodden Town forms the basis of an education program outlining the district’s history and role in the development of Cayman.
- The elders of Bodden Town are recognised as an extremely important resource for passing on the traditional Caymanian ways and values, and an educational program has been developed to promote the transfer of this knowledge to the younger generations.

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## **RECREATION FACILITIES**

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In 2011, the people of Bodden Town enjoy extensive public access to the beaches of the district through a system of public rights of way. The new public beaches at Pease Bay and Frank Sound are enjoyed by residents and visitors, and have excellent facilities such as picnic areas, public toilets, ample parking, and benches. The public parks in Bodden Town are among the best maintained on the island, largely due to the hard work of the prisoners who are used to maintain and upkeep the parks. Bodden Town’s natural areas are enjoyed by many, and an extensive network of “eco-trails” for pedestrians enables people to experience the district’s natural beauty. A multi-purpose recreation facility has been constructed in the district. More people are able to enjoy the marine environment as a result of the construction of more boat ramps and improved maintenance of the channel markers and other navigational aids.

**APPENDIX 1: BODDEN TOWN DISTRICT SUBCOMMITTEE MEMBERS**

Mr. Rudy Myles (Bodden Town Representative on Development  
Plan Review Committee)

Mr. Mark Scotland (Deputy Representative on DPRC)

Mr. Arnold Berry (Deputy Representative on DPRC)

Mr. Alfred Solomon

Mr. Andrew Bodden

Ms. Burnadette Wood-Bodden

Ms. Cecile Collins

Mr. Charles Watler

Mr. Craig A. Nixon

Mr. Errol Levy

Mr. George Hawley

Mr. Harvey Stephenson

Mr. Jeffrey Woods

Ms. Joan Terry

Mr. Justin Woods

Ms. Kerry-Ann Picard

Mr. Melbourne Watler

Mr. Mark Ebanks

Mr. Reginald A. Nixon

Ms. Salomie Scott

Ms. Jennifer Ahearn (Planning Department)

Mr. Egbert Jacskon (Planning Department)

Mr. Ron Sanderson (Planning Department)

## APPENDIX 2: VISION RESULTS (RANKED)

### OVERALL ISSUES

Rank	Points	
1	71	Economic Development
2	52	Natural Environment
3	47	Transportation
4	42	Social Development
5	37	Civic Buildings and Services
6	36	Public Safety
7	34	Housing
8	29	Population
9	25	Other Development
10	24	Cultural Amenities & Historic Sites
11	22	Recreation Facilities
12	19	Community Values
13	14	Community Goals
14	5	Trends Affecting Bodden Town's Future

### COMMUNITY VALUES

Rank	Points	Statement
1	93	Family
2	80	Drug Free
3	74	Respect one another's property
4	68	Individuals voices' need to be heard
5=	58	Community consensus on the way forward for Bodden Town
5=	58	Respect traditional Caymanian values
6	55	Respect other peoples religious beliefs
7	45	Respect differences in community values
8	44	Encourage Volunteering
9	30	"Giving" Community
10	18	Fair and unbiased press

### ECONOMIC DEVELOPMENT

Rank	Points	
1	81	Need more commercial (grocery, hardware, office etc) activity in Bodden Town to encourage people to stay in Bodden Town

2	58	Develop a small scale commercial heritage village with fish market, farmers market, crafts, etc.
3	52	Encourage Development of bypass rd to accommodate economic and population growth
4	50	More hotel and neighbourhood commercial zoned land to create more jobs for local community
5	40	Encourage all types Hotel development
6	38	State lottery
7	37	Balance economic development and population growth
8	34	Encourage people to live and work in Bodden Town
9=	29	Encourage Ecotourism (need proper zoning to do this)
9=	29	Economic impact studies for large projects
10	27	Financial incentives for companies looking at relocating to Bodden Town
11	17	Need a bank
12=	16	Need Centralized services
12=	16	Agribusiness should be encouraged
13	16	No large hotels only bed and breakfasts and guest houses
14	14	Expand Spotts Jetty and use as commercial port
15	13	Government regulated but privately operated public transportation
16	12	Mariculture and aquaculture
17=	10	Financial incentives for people to work and live in Bodden Town
17=	10	Use flex zones
18	9	Encourage IT, software development industry limited manufacturing
18	9	Light and heavy industry
19	8	Home based businesses
20=	7	Incentive based economic growth
20=	7	Encourage E-business parks
20=	7	Zoning for managed growth
	6	Boutiques for tourist sales
	5	Promote water sports
	4	Horticulture/nursery
	2	Bring more entertainment to district
	0	Need Centralized fill stockpiles for further distribution
	0	Explore export potential of vehicle crushing facility and smelting plant
	0	Funeral Home
	0	Container transshipment hub

## POPULATION

Rank	Points	
1	76	Growth Management Plan should be a vital part of the Development Plan
2	64	Balance economic development and population increase
3=	60	Need to manage population growth
3=	60	Government should have a vision for population changes
4	45	Incentive based population growth
5	44	Gradual and well balanced Population growth should not exceed 5%
6=	37	Population increases will come with changes / more flexible zoning
6=	37	More young families needed
7	36	More professionals needed
8	32	Succession planning / trigger levels
9	31	Increased population will require increased representation in the Legislative Assembly
10	26	Want to encourage as much population growth as possible

## NATURAL ENVIRONMENT

Rank	Points	
1	58	Better environmental educational programs for developers and land owners done by impartial entity so that people can make better informed decisions for development
2	53	Sustainable Development with a balance between desired development and what the environment can cope with
3	42	Need to balance the landowners rights with the need to protect the natural environment
4	36	Compensation for land owners environmentally sensitive land
5	29	Review role, powers, and funding of the National Trust
6	28	Consider alternative methods of waste disposal such as incineration
7=	26	Need individual impact studies to determine long term effects (e.g. importance of wetlands to North Sound, coral reefs, fishing, diving and tourism)
7=	26	Preserve and protect-mangroves and wetlands
7=	26	Provide a proper lined landfill site
8	25	Reduce mangrove buffer to 300 feet

9	21	Maintain marine protection zones
10	19	People should come before trees
11	18	Strict enforcement of natural species laws including: conch, lobster, and fish
12	17	Strict enforcement of environmental laws
13=	16	Housing and subdivision design should respect the natural environment
13=	16	Preserve and protect-all beaches and scenic coastline
14	15	Encourage Recycling
15	14	No strict land clearing laws are necessary
16	12	Preserve and protect-water lens
17=	11	Implement anti litter laws and enforce them
17=	11	Have to get it right the first time and ensure the natural environment can sustain itself
17=	11	Preserve and protect-natural indigenous vegetation and species
18=	10	Individuals voices need to be heard
18=	10	Caution should be exercised when considering disturbing the natural environment because Cayman is delicate and small in size
19	9	Preserve and protect-North Sound
20=	8	Need drainage plan
20=	8	Disposal of dangerous chemicals
	7	Preserve and protect-agriculture land
	5	Mandate emissions inspections
	5	Establish and set fines for pollution
	4	Prevent contamination of water lens
	3	Protect ground water from sewage
	2	Use scrap cars as reef habitat
	1	Organise cleanup campaign for the entire district Savannah through Breakers
	0	Construct a seawall at the gully in Savannah
	0	Reuse quarries as marine recreation parks and wildlife sanctuaries
	0	Importation of certain Birds
	0	Implement strict land clearing regulations
	0	Mandate low sulfur diesel fuels
	0	Promote (signage) and protect Meagre Bay Pond
	0	Preserve and protect-South Sound
	0	Preserve and protect-ponds
	0	Preserve and protect-caves
	0	Preserve and protect-landmark trees
	0	Marine areas (turtle grass) should remain undisturbed

	0	Extend Mangrove Buffer zoning in North Sound and South Sound
	0	Proper signage and education for dumping of chemicals in water, canals and North Sound
	0	Anti litter enforcement laws

### SOCIAL

Rank	Points	
1	53	Need work experience and apprenticeship programs for high schools
2	49	More after school programs
3	48	Encourage people to work and live in Bodden Town
4	44	More family activity programs
5	41	Need facility for elderly
6	38	Employers should encourage community volunteerism (allow time off to coach and supervise)
7	37	Encourage greater appreciation for cultural differences and diversity ( it goes both ways)
8	36	Provisions for affordable housing
9	29	Family counseling centre
10=	28	Social outreach to poorer areas
10=	28	Retraining program/training program for unemployed
11	26	More family oriented cultural activities such as story telling
12	23	New development will provide more services for Bodden Town
13	17	Preserve existing healthy social and environmental make up
14	15	Bring more entertainment to the district.
15	12	Residents of Bodden Town should know the official boundaries / full extent of Bodden Town
16	12	Revive traditional garden party
17	8	Decrease Cable and Wireless internet prices so more people can stay in touch
	0	Put strap back in school

### **Public Safety**

Rank	Points	
1	74	Parents need to take more responsibility for children's safety
2	47	More policing and foot patrols
3	42	Greater civic involvement in district development
4	41	Neighborhood watch

5	37	Lack of centralised sewer system should be addressed
6	36	24hr health services with a doctor present
7	30	Enforce proper housing construction
8=	27	Enforce speed limits both minimum and maximum
8=	27	Non-essential medical transport is needed
9	26	More attention and investigation of criminal activities (especially drugs)
10	23	Public relations campaign regarding dangerous chemicals and their disposal
11	19	Citizen policing
12	18	Street lights
13	17	Intersperse commercial and residential “eyes on street”
14	15	Clean water
15	12	Volunteer fire dept.
16	11	Number of voltage power lines too close to schools
17	10	Early warning system at prison (siren)
18=	9	Identify “trouble areas” and report them to police
18=	9	Use prisoners for blood bank
19	7	Lack of drainage plan and random filling of property
20=	6	Lighting at junction (Savannah-Newlands)(traffic)
20=	6	Properly designed septic tanks
21	5	Install guard rails in Breakers area and Guard house area
22	4	More education regarding traffic signs and meanings
23	2	Anti litter laws
	0	Better road safety signs
	0	Signage designating unsafe areas
	0	Fewer deep wells

### **Civic Buildings and Services**

Rank	Points	
1	71	Move Government departments to Bodden Town (not related to Financial Sector) e.g. police, inspection department, social services and traffic department
2	57	Better utilisation and improvement of Bodden Town Civic Centre
3	50	New High schools
4	45	Need a waste and recycling transfer station
5	44	More after school programs
6	43	Vocational and technical training facility

7=	32	More preschools
7=	32	Upgrade existing civic buildings to present hurricane standards
8	31	Elderly housing and retirement home
9	30	Cemeteries
10	27	Multi-purpose hall/hurricane shelter in Savannah
11	22	Fire station
12	21	Upgrade Bodden Town Health Centre and ambulance service
13	19	Investigate new locations for solid waste disposal
14	16	Full time library and National Trust sponsored museum
15	15	Elderly activity centre
16	14	Branch of Cayman Islands Government Treasury in Bodden Town
17	13	More playing fields (especially Northward)
18=	10	Expand Spotts Jetty and develop as a commercial port
18=	10	The civic centre should be made available to churches for functions free of charge
19=	6	Another community centre
19=	6	Public relations drive to promote existing services in Bodden Town
20	1	Move juvenile court to Bodden Town
	0	New or expansion site for Water Authority
	0	Extend primary school

### **Cultural Amenities/Historic Sites**

Rank	Points	
1	67	Encourage the use of Pedro's Castle by schools with live demos of history, culture and include a place for kids to display artwork
2	63	Develop an educational program to promote Bodden Town historic sites and cultural heritage
3=	36	Acquire Bodden House and develop as tourist attraction
3=	36	Education program outlining the history of Bodden Town and its role as the first capital (include government archive information)
4=	35	Work with National Trust to identify and designate historical sites in Bodden Town
5	33	Program to promote and pass on traditional Caymanian ways including: cooking and healing (use the elders of Bodden Town)
6	24	Preserve Webster House privately and the one next to it,
7=	22	Historic designation for old Bodden Town (guard house to Pease Bay)

7=	22	Promote traditional “Fish Frys” and socializing (change laws to encourage this)
8	20	Program to educate children in traditional crafts
9=	19	Research other not yet designated historic sites and designate them
9=	19	Preservation and promotion of Cayman style architecture
9=	19	Have government lead by example in preserving and promoting architecture and heritage
10	18	Duty concessions for importing materials in construction that preserves and promotes Caymanian Architecture and heritage
11	17	Develop a "Hero's Park"(with marble) to recognize people who have contributed to the development of Bodden Town. Locate it near Pedro's Castle as a joint attraction.
12	15	Preserve slave wall,
13	13	Develop a maintenance/repair program for historic sites and promote the sites as attractions
14	11	Develop a live show demonstrating traditions of Bodden Town and history
15	10	Extend present "Historic Overlay" within context of preservations suggested
16	8	Preserve Old monument
17	6	Utilise pavilion more with local farmers
18	5	Identify and designate slave trail from Bodden Town to George Town
19	4	Preserve Old cayman homes
20=	3	Preserve Mission House
20=	3	Designate and promote caves
	0	Preserve Old stone walls
	0	Preserve Old Clinic
	0	Include some area north of the proposed "historic overlay zone"
	0	Develop and restore the Gun Square area to enhance the appearance to make the area more identifiable
	0	Promote craft work such as thatch work, patch work, etc in the class rooms and monthly classes at the civic centre

### **Recreation Facilities**

Rank	Points	
1	58	Need public right of ways to the beach
2=	52	Prisoners up keeping parks
2=	52	New public beach in Pease Bay or Frank Sound with good management and toilet facilities

3	39	Implement jogging / walking / eco trail through natural areas
4	38	Develop Meagre Bay Pond as an eco-tourism park
5	37	Better maintenance of existing playgrounds and facilities
6	31	Designate, acquire, and improve land between road and beach toward Breakers as POS and improve with cabanas
7	29	Need more parks and playing fields (especially Northward)
8	22	Strict land clearing controls and development controls to ensure preservation of scenic beach and coastline
9=	21	Need more boat ramps and docks
9=	21	Better maintenance of channel markers and markings
10	20	Allow developers to contribute cash in lieu of land for LPP use this money for recreation development
11	19	Reuse mined quarries as marine recreation parks with indigenous species and bird sanctuaries and kayaking
12	18	More access to North Sound
13	14	Develop parks for camping
14	13	Beach parks as part of new hotel Development
15	12	LPP should be vested to crown and developer should be responsible to make it usable
16	10	Utilise existing LPP and create new LPP to have a park system that is properly linked
17=	7	Promote existing POS and recreation
17=	7	Do not Designate and improve land between road and beach toward Breakers as POS and improve with cabanas
18	6	Join existing wet quarries as a marine recreation system for activities such as rafting and jet skiing
19	5	Miniature golf course
20	4	Designate parks etc as POS provide better maintenance of existing and new
	3	Reuse mined quarries as parks after filling
	0	Community pools
	0	Use quarry next to Beach Bay as a marina

### **Housing**

Rank	Points	
1	50	Promote Cayman style architecture, need duty concessions on materials required to accomplish this
2	41	Need low income housing
3=	37	Remove duties on construction material for low income housing (savings passed on to purchaser not kept by builder)

3=	37	Design housing in subdivisions to respect the natural environment
4	34	Ensure construction complies with the building code
5	33	Need retirement home
6	32	Keep all types of housing not just affordable in mind
7	29	Avoid Ghettos by spreading around affordable high end community – use a flex-zone
8	28	High interest rates are a problem
9	27	Discourage gated communities
10	25	Zone more land for affordable housing
11	24	Investigate alternative construction methods and standards
12	22	Government regulations and monitoring of spending for housing assistance
13	21	Encourage concessions for young people buying homes
14	17	Need affordable apartments and single family houses
15	15	Allow small lot sizes for single family homes as affordable housing
16	13	High insurance costs are discouraging Cayman style homes
17	12	Designated area for affordable housing
18	11	Encourage developers to offer some of their lots/homes as “affordable”
19=	9	Investigate allowing prefabricated homes that meet hurricane specs
19=	9	Incentive for developers e.g. government pays for water installation (CUC and Water Authority)
19=	9	Bodden Town committee to advise CPA on Bodden Town matters
20	8	Better business practice board to aid in enforcing planning laws, contractors
	7	Discourage and create disincentives for developers who hold lots “in reserve” to jack up prices
	6	No apartment projects for affordable housing
	5	Investigate plumbing standards
	4	Encourage small pockets of affordable lots interspersed with other housing types
	4	Discourage socioeconomic segregation e.g. "gated communities"
	3	Government affordable housing program providing land and construction

### **Other Development**

Rank	Points	
1	55	Heritage commercial village
2=	51	Create infrastructure plan for growth and development
2=	51	Hotels

2=	51	Commercial shops and offices
3	49	Zone some of the wetlands for eco-tourism
4	40	Need a government lottery
5	37	Guest Houses
6	36	Youth activity centre
7	34	Restaurants
8	30	Roadside vendors and cafes
9	23	Local business should be encouraged no nuance
10	21	Develop Bodden Town cave network for tourism attraction
11	15	Concurrency for development and infrastructure needs
12=	14	E-commerce
12=	14	Gym
13	9	Dive shops
14	8	Cruise ship docks we have 1.2M passengers next season Oct. 15 2001 - 2.6M
15	7	Physiotherapy clinic
16=	6	Quarries and pits should be used as land fill and/or pasture land
16=	6	SPA
17	5	Petting zoo
18	5	Cyber cafes
	0	Geisha girls
	0	Need a backroad

### Transportation

Rank	Points	
1	74	Alternative road through Bodden Town
2	69	Master ground transportation plan should be part of development plan
3	39	Designate proposed road corridors on Development Plan
4	30	More access points to proposed bypass
5	28	Encourage public – private partnerships to get roads built (e.g. developers contribute land)
6=	27	Public transportation
6=	27	Widen existing roads where possible
6=	27	More study, funding, and support for proper roads planning
6=	27	Established bus stops and enforcement of their use
7	25	Maintain proper clearance on roadsides, shoulders and site lines
8	23	Road beautification such as landscaping
9	20	Designate a rest area in a scenic area of Bodden Town with cultural facilities , restrooms, food stalls, etc

10	15	Park and ride facilities for public transport users
11	14	Better road maintenance
12	13	Protect gazetted roads
13	12	Promote better vehicular and pedestrian interconnectivity between subdivisions
14=	11	Require 6 foot grass verge for future sidewalks
14=	11	Control on number of vehicles per family
14=	11	Different road design guidelines depending on area e.g. local street vs. bypass road
15	10	Bypass roads should include separate bike paths and sidewalks
16	9	Control of number and size of vehicles imported
17=	8	Restrictions on heavy vehicles in Bodden Town's existing main road
17=	8	Education program to promote the use of public transport
18=	7	Bicycle lanes
18=	7	Shuttle from sports stadium site to town – parking there during business hours
18=	7	High Occupancy Vehicle lanes on bypass Roads
19=	6	Toll roads to fund maintenance and construction
19=	6	Ensure that all parcels in the interior have access and are not land locked
20=	5	Carpooling
20=	5	Alternative route for heavy vehicles (designated truck routes)
	4	Ferry service all around North Sound
	3	Offer incentives to encourage private investment in public transport and utilise bigger buses
	3	Utilize dyke roads for bike paths and nature trails such as Patrick's island to Northward
	2	Centralized stockpile locations for fill distribution to minimise long distance crossover of trucks
	1	Traffic calming in subdivisions
	1	Pedestrian overpasses across areas of heavy traffic
	0	Build proper sidewalks
	0	Government regulated private venture public transportation
	0	Review speed limits on coastal roads
	0	Passenger ferry to George Town
	0	Scooters only as rental vehicles
	0	Stand alone traffic radar sign to warn when they are going too fast and camera
	0	Expand the dyke road system
	0	More and better signage regarding speed, direction, and distance

	0	No controls on number of vehicles per family
	0	No controls on size of vehicles
	0	Continue to allow cars as rental vehicles
	0	Road to link Bodden Town to North Side
	0	Mandatory emissions inspections
	0	Crushing facility to dispose and compact old vehicles
	0	Road linking Pedro's Castle to Manse Rd.

### **Trends Affecting Bodden Town's Future**

Rank	Points	
1	57	Inefficient government spending
2	54	Lack of vision by government
3=	52	Too much dependency on Government
3=	52	Lack of community initiative
4	51	Increase in drug problem
5	44	Lack of community awareness and interaction
6	40	Bodden Town is not getting its fair share from Government
7	35	Lack of police support
8	34	Increase in youth gangs
9	32	Loss of Bodden Town natural heritage
10	30	Lack of incentives in Bodden Town
11	28	Government social and economic policies
12	27	Increase in breaking and entering
13	21	Political representation
14	18	Increase in development pressure in Bodden Town
15	14	Government education policies
16	9	Government immigration policies
17	6	Loss of farmlands

### **Community Goals**

Rank	Points	
1	63	Provide excellence in education
2	46	Development shall benefit local residents
3	42	Strengthen families and social services
4	38	Full participation of all members of the community in all matters affecting the community
5	37	Strong economic and efficient infrastructure
6	33	Good government

7	32	Drug free community
8	30	Build efficient infrastructure
9	26	More accessibility and transparency of elected officials with greater public input
10	25	Children should be considered to belong to all families in the community
11=	22	Community with law abiding citizens
11=	22	Bill of Rights
12=	20	Produce balanced growth
12=	20	Need controlled development in Bodden Town
13	19	Community oriented committee for leadership
14	18	Achieve a safe environment
15	14	Reorganize and promote the values and virtues of our children
16	13	Revive community integration
17	13	Nurture a healthy environment
18=	10	Younger generation needs to help older generation
18=	10	Master good government
18=	10	Recreate thriving neighbourhoods
18=	10	Have order in the law and law and order
18=	10	Change the approach towards the planning process to a process that emphasizes more community design
19=	9	Foster a sense of place
19=	9	Put the strap back in school
20	6	Embrace diversity
	4	Capable of sustaining itself for all but the most critical of services
	3	Cultivate prosperity
	1	Provide effective transportation

**APPENDIX 3: VISION RESULTS (PUBLIC RANKINGS)**

**COMMUNITY VALUES**

Rank	Points	Statement
1	112	Family
2	105	Drug Free
3	81	Respect one another's property
4	71	Community consensus on the way forward for Bodden Town
5	67	Respect traditional Caymanian values
6	48	Encourage Volunteering
7	48	Respect other peoples religious beliefs
8	39	Individuals voices' need to be heard
9=	31	Respect differences in community values
9=	31	Fair and unbiased press
10	26	“Giving” Community

**ECONOMIC DEVELOPMENT**

Rank	Points	Statement
1	68	Encourage Development of bypass rd to accommodate economic and population growth
2	61	Develop a small scale commercial heritage village with fish market, farmers market, crafts, etc.
3	57	Need more commercial (grocery, hardware, office etc) activity in Bodden Town to encourage people to stay in Bodden Town
4	53	State lottery
5	42	More hotel and neighbourhood commercial zoned land to create more jobs for local community
6	40	Need a bank
7=	39	Encourage all types Hotel development
7=	39	No large hotels only bed and breakfasts and guest houses
8=	25	Need Centralized services
8=	25	Expand Spotts Jetty and use as commercial port
9	24	Boutiques for tourist sales
10	23	Incentive based economic growth
11	18	Bring more entertainment to district
12	17	Explore export potential of vehicle crushing facility and smelting plant
13	16	Zoning for managed growth
14	14	Economic impact studies for large projects
15	13	Home based businesses
16	12	Light and heavy industry

17	11	Horticulture/nursery
18=	10	Agribusiness should be encouraged
18=	10	Government regulated but privately operated public transportation
19=	9	Balance economic development and population growth
19=	9	Encourage IT, software development industry limited manufacturing
20	8	Encourage people to live and work in Bodden Town
21=	6	Mariculture and aquaculture
21=	6	Financial incentives for people to work and live in Bodden Town
22	4	Financial incentives for companies looking at relocating to Bodden Town
23	2	Encourage Ecotourism (need proper zoning to do this)
24=	0	Use flex zones
24=	0	Encourage E-business parks
24=	0	Promote water sports
24=	0	Need Centralized fill stockpiles for further distribution
24=	0	Funeral Home
24=	0	Container transshipment hub

### POPULATION

Rank	Points	
1	103	Government should have a vision for population changes
2	85	Growth Management Plan should be a vital part of the Development Plan
3	83	More professionals needed
4	60	Incentive based population growth
5	57	Gradual and well balanced Population growth should not exceed 5%
6	53	Need to manage population growth
7	47	Balance economic development and population increase
8=	42	Succession planning / trigger levels
8=	42	Increased population will require increased representation in the Legislative Assembly
9	35	More young families needed
10	34	Population increases will come with changes / more flexible zoning
11	11	Want to encourage as much population growth as possible

### NATURAL ENVIRONMENT

Rank	Points	
1	55	Reduce mangrove buffer to 300 feet
2	50	Disposal of dangerous chemicals

3	47	People should come before trees
4	46	Preserve and protect-all beaches and scenic coastline
5	36	Preserve and protect-mangroves and wetlands
6	30	Review role, powers, and funding of the National Trust
7	29	Better environmental educational programs for developers and land owners done by impartial entity so that people can make better informed decisions for development
8	28	Reuse quarries as marine recreation parks and wildlife sanctuaries
9	26	Need to balance the landowners rights with the need to protect the natural environment
10	24	Housing and subdivision design should respect the natural environment
11	23	Use scrap cars as reef habitat
12	21	Individuals voices need to be heard
13=	20	Need individual impact studies to determine long term effects (e.g. importance of wetlands to North Sound, coral reefs, fishing, diving and tourism)
13=	20	Caution should be exercised when considering disturbing the natural environment because Cayman is delicate and small in size
14	17	Preserve and protect-landmark trees
15	16	Need drainage plan
16	14	Implement anti litter laws and enforce them
17	13	Extend Mangrove Buffer zoning in North Sound and South Sound
18=	12	Construct a seawall at the gully in Savannah
18=	12	Construct a seawall at the gully in Savannah
19	10	Maintain marine protection zones
20	9	Encourage Recycling
20=	9	Strict enforcement of natural species laws including: conch, lobster, and fish
20=	9	Preserve and protect-North Sound
21=	8	Sustainable Development with a balance between desired development and what the environment can cope with
21=	8	Preserve and protect-natural indigenous vegetation and species
21=	8	Protect ground water from sewage
22=	7	Have to get it right the first time and ensure the natural environment can sustain itself
22=	7	Prevent contamination of water lens
23	5	Preserve and protect-water lens
24	4	Preserve and protect-agriculture land
25=	3	Preserve and protect-South Sound
25=	3	Preserve and protect-ponds
26=	2	Strict enforcement of environmental laws

26=	2	Mandate emissions inspections
27	1	No strict land clearing laws are necessary
28=	0	Compensation for land owners environmentally sensitive land
28=	0	Consider alternative methods of waste disposal such as incineration
28=	0	Provide a proper lined landfill site
28=	0	Establish and set fines for pollution
28=	0	Organise cleanup campaign for the entire district Savannah through Breakers
28=	0	Importation of certain Birds
28=	0	Implement strict land clearing regulations
28=	0	Mandate low sulfur diesel fuels
28=	0	Promote (signage) and protect Meagre Bay Pond
28=	0	Preserve and protect-caves
28=	0	Marine areas (turtle grass) should remain undisturbed
28=	0	Proper signage and education for dumping of chemicals in water, canals and North Sound
28=	0	Anti litter enforcement laws

### SOCIAL

Rank	Points	
1	78	More after school programs
2	61	Provisions for affordable housing
3	53	New development will provide more services for Bodden Town
4	51	Need work experience and apprenticeship programs for high schools
5	50	Need facility for elderly
6	48	More family oriented cultural activities such as story telling
7	39	More family activity programs
8	38	Encourage people to work and live in Bodden Town
9	37	Social outreach to poorer areas
10	27	Family counseling centre
11	25	Retraining program/training program for unemployed
12=	18	Encourage greater appreciation for cultural differences and diversity ( it goes both ways)
12=	18	Residents of Bodden Town should know the official boundaries / full extent of Bodden Town
12=	18	Revive traditional garden party
13	15	Decrease Cable and Wireless internet prices so more people can stay in touch
14=	10	Preserve existing healthy social and environmental make up
14=	10	Bring more entertainment to the district.

15	9	Employers should encourage community volunteerism (allow time off to coach and supervise)
16	0	Put strap back in school

### Public Safety

Rank	Points	
1	66	More attention and investigation of criminal activities (especially drugs)
2	65	More policing and foot patrols
3	58	24hr health services with a doctor present
4	56	Parents need to take more responsibility for children's safety
5	55	Identify "trouble areas" and report them to police
6	43	Enforce proper housing construction
7	42	Neighborhood watch
8	40	Public relations campaign regarding dangerous chemicals and their disposal
9	38	Number of voltage power lines too close to schools
10	33	Lighting at junction (Savannah-Newlands)(traffic)
11=	27	Clean water
11=	27	Greater civic involvement in district development
11=	27	Street lights
12	22	Install guard rails in Breakers area and Guard house area
13	19	Properly designed septic tanks
14	13	Citizen policing
15=	10	Enforce speed limits both minimum and maximum
15=	10	More education regarding traffic signs and meanings
16	9	Anti litter laws
17	3	Better road safety signs
18	1	Volunteer fire dept.
19=	0	Non-essential medical transport is needed
19=	0	Lack of centralised sewer system should be addressed
19=	0	Intersperse commercial and residential "eyes on street"
19=	0	Early warning system at prison (siren)
19=	0	Use prisoners for blood bank
19=	0	Lack of drainage plan and random filling of property
19=	0	Signage designating unsafe areas
19=	0	Fewer deep wells

### Civic Buildings and Services

Rank	Points	
1	66	New High schools
2	61	Move Government departments to Bodden Town (not related to Financial Sector) e.g. police, inspection department, social services and traffic department
3	51	Elderly housing and retirement home
4	46	More after school programs
5	42	Vocational and technical training facility
6	38	Cemeteries
7	34	Better utilisation and improvement of Bodden Town Civic Centre
8	29	Full time library and National Trust sponsored museum
9	28	Multi-purpose hall/hurricane shelter in Savannah
10	27	Elderly activity centre
11	26	Extend primary school
12	25	Upgrade existing civic buildings to present hurricane standards
13	23	Expand Spotts Jetty and develop as a commercial port
14	20	Public relations drive to promote existing services in Bodden Town
15	17	Upgrade Bodden Town Health Centre and ambulance service
16	16	Investigate new locations for solid waste disposal
17=	15	Fire station
17=	15	Need a waste and recycling transfer station
18	12	More preschools
19	9	More playing fields (especially Northward)
20	4	Branch of Cayman Islands Government Treasury in Bodden Town
21	3	New or expansion site for Water Authority
22	2	Move juvenile court to Bodden Town
23=	0	The civic centre should be made available to churches for functions free of charge
23=	0	Another community centre

### Cultural Amenities/Historic Sites

Rank	Points	
1	61	Work with National Trust to identify and designate historical sites in Bodden Town
2	48	Education program outlining the history of Bodden Town and its role as the first capital (include government archive information)
3	47	Encourage the use of Pedro's Castle by schools with live demos of history, culture and include a place for kids to display artwork

4	45	Develop an educational program to promote Bodden Town historic sites and cultural heritage
5	43	Develop a maintenance/repair program for historic sites and promote the sites as attractions
6	39	Program to promote and pass on traditional Caymanian ways including: cooking and healing (use the elders of Bodden Town)
7	27	Develop a live show demonstrating traditions of Bodden Town and history
8=	26	Program to educate children in traditional crafts
8=	26	Preservation and promotion of Cayman style architecture
9	21	Develop a "Hero's Park"(with marble) to recognize people who have contributed to the development of Bodden Town. Locate it near Pedro's Castle as a joint attraction.
10	19	Preserve Old Cayman homes
11=	16	Acquire Bodden House and develop as tourist attraction
11=	16	Preserve Webster House privately and the one next to it,
11=	16	Preserve Old stone walls
12	15	Preserve slave wall,
13	14	Preserve Mission House
14=	12	Identify and designate slave trail from Bodden Town to George Town
14=	12	Have government lead by example in preserving and promoting architecture and heritage
15	11	Duty concessions for importing materials in construction that preserves and promotes Caymanian Architecture and heritage
16	9	Preserve Old monument
17=	8	Utilise pavilion more with local farmers
17=	8	Research other not yet designated historic sites and designate them
18	4	Designate and promote caves
19	3	Historic designation for old Bodden Town (guard house to Pease Bay)
20=	0	Promote traditional "Fish Frys" and socializing (change laws to encourage this)
20=	0	Extend present "Historic Overlay" within context of preservations suggested
20=	0	Preserve Old Clinic
20=	0	Include some area north of the proposed "historic overlay zone"
20=	0	Develop and restore the Gun Square area to enhance the appearance to make the area more identifiable
20=	0	Promote craft work such as thatch work, patch work, etc in the class rooms and monthly classes at the civic centre

## Recreation Facilities

Rank	Points	
1	65	Prisoners up keeping parks
2	59	Need more boat ramps and docks
3	58	Need public right of ways to the beach
4	50	Develop parks for camping
5=	45	New public beach in Pease Bay or Frank Sound with good management and toilet facilities
5=	45	Better maintenance of existing playgrounds and facilities
6	31	Implement jogging / walking / eco trail through natural areas
7=	29	Develop Meagre Bay Pond as an eco-tourism park
7=	29	Community pools
8	25	Better maintenance of channel markers and markings
9	24	Beach parks as part of new hotel Development
10	23	Strict land clearing controls and development controls to ensure preservation of scenic beach and coastline
11	22	Need more parks and playing fields (especially Northward)
12	19	Allow developers to contribute cash in lieu of land for LPP use this money for recreation development
13	11	Reuse mined quarries as parks after filling
14	10	Designate parks etc as POS provide better maintenance of existing and new
15	9	Designate, acquire, and improve land between road and beach toward Breakers as POS and improve with cabanas
16	8	More access to North Sound
17	6	Utilise existing LPP and create new LPP to have a park system that is properly linked
18	5	Promote existing POS and recreation
19=	2	Reuse mined quarries as marine recreation parks with indigenous species and bird sanctuaries and kayaking
19=	2	Reuse mined quarries as marine recreation parks with indigenous species and bird sanctuaries and kayaking
19=	2	Miniature golf course
20=	0	LPP should be vested to crown and developer should be responsible to make it usable
20=	0	Do not Designate and improve land between road and beach toward Breakers as POS and improve with cabanas
20=	0	Join existing wet quarries as a marine recreation system for activities such as rafting and jet skiing
20=	0	Use quarry next to Beach Bay as a marina

## Housing

Rank	Points	
1	64	Need low income housing
2	63	Remove duties on construction material for low income housing (savings passed on to purchaser not kept by builder)
3	56	High interest rates are a problem
4	36	Promote Cayman style architecture, need duty concessions on materials required to accomplish this
5	34	Investigate allowing prefabricated homes that meet hurricane specs
6	31	Need retirement home
7	29	Designated area for affordable housing
8	28	Zone more land for affordable housing
9	26	Encourage concessions for young people buying homes
10=	25	Government regulations and monitoring of spending for housing assistance
10=	25	Need affordable apartments and single family houses
11	20	Allow small lot sizes for single family homes as affordable housing
12=	18	Discourage gated communities
12=	18	Ensure construction complies with the building code
13=	17	Investigate alternative construction methods and standards
13=	17	Government affordable housing program providing land and construction
14=	16	Incentive for developers e.g. government pays for water installation (CUC and Water Authority)
14=	16	Design housing in subdivisions to respect the natural environment
15	14	Encourage small pockets of affordable lots interspersed with other housing types
16=	13	High insurance costs are discouraging Cayman style homes
16=	13	Encourage developers to offer some of their lots/homes as "affordable"
17=	11	Avoid Ghettos by spreading around affordable high end community – use a flex-zone
17=	11	Discourage and create disincentives for developers who hold lots "in reserve" to jack up prices
18	2	Keep all types of housing not just affordable in mind
19	1	No apartment projects for affordable housing
20=	0	Bodden Town committee to advise CPA on Bodden Town matters
20=	0	Better business practice board to aid in enforcing planning laws, contractors
20=	0	Investigate plumbing standards
20=	0	Discourage socioeconomic segregation e.g. "gated communities"

### Other Development

Rank	Points	
1	65	Youth activity centre
2	55	Develop Bodden Town cave network for tourism attraction
3	52	Commercial shops and offices
3	52	Need a government lottery
4	51	Create infrastructure plan for growth and development
5	47	Hotels
6	45	Heritage commercial village
7	39	Gym
8	31	Restaurants
9	24	Guest Houses
10	23	Physiotherapy clinic
11	21	Quarries and pits should be used as land fill and/or pasture land
12	14	Zone some of the wetlands for eco-tourism
13	10	Petting zoo
14	9	Local business should be encouraged no nuance
15	8	Concurrency for development and infrastructure needs
16	4	SPA
17=	1	E-commerce
17=	1	Dive shops
18=	0	Cruise ship docks we have 1.2M passengers next season Oct. 15 2001 - 2.6M
18=	0	Cyber cafes
18=	0	Need a backroad
18=	0	Geisha girls
18=	0	Roadside vendors and cafes

### Transportation

<i>Rank</i>	<i>Points</i>	
1	63	Alternative road through Bodden Town
2	62	Master ground transportation plan should be part of development plan
3	59	Alternative route for heavy vehicles (designated truck routes)
4	52	Designate proposed road corridors on Development Plan
5	47	More access points to proposed bypass

6	25	Public transportation
7=	23	Established bus stops and enforcement of their use
7=	23	Maintain proper clearance on roadsides, shoulders and site lines
8	22	More study, funding, and support for proper roads planning
9	20	Utilize dyke roads for bike paths and nature trails such as Patrick's island to Northward
10	19	Control on number of vehicles per family
11	17	Toll roads to fund maintenance and construction
12	16	Bypass roads should include separate bike paths and sidewalks
13	15	Designate a rest area in a scenic area of Bodden Town with cultural facilities , restrooms, food stalls, etc
14	14	Education program to promote the use of public transport
15	12	Widen existing roads where possible
16=	11	Better road maintenance
16=	11	Carpooling
17	10	Expand the dyke road system
18=	9	Park and ride facilities for public transport users
18=	9	Restrictions on heavy vehicles in Bodden Town's existing main road
19=	8	Control of number and size of vehicles imported
19=	8	Offer incentives to encourage private investment in public transport and utilise bigger buses
19=	8	Passenger ferry to George Town
20	7	Scooters only as rental vehicles
21=	6	Road beautification such as landscaping
21=	6	No controls on number of vehicles per family
21=	6	Traffic calming in subdivisions
22=	5	Different road design guidelines depending on area e.g. local street vs. bypass road
22=	5	Ferry service all around North Sound
22=	5	More and better signage regarding speed, direction, and distance
22=	5	No controls on size of vehicles
23	4	Continue to allow cars as rental vehicles
24=	2	Bicycle lanes
24=	2	Require 6 foot grass verge for future sidewalks
25	1	Pedestrian overpasses across areas of heavy traffic
26=	0	Protect gazetted roads
26=	0	Promote better vehicular and pedestrian interconnectivity between subdivisions
26=	0	Shuttle from spotts stadium site to town – parking there during business hours
25=	0	High Occupancy Vehicle lanes on bypass Roads

26=	0	Ensure that all parcels in the interior have access and are not land locked
26=	0	Centralized stockpile locations for fill distribution to minimise long distance crossover of trucks
26=	0	Build proper sidewalks
26=	0	Government regulated private venture public transportation
26=	0	Review speed limits on coastal roads
26=	0	Stand alone traffic radar sign to warn when they are going too fast and camera
26=	0	Road to link Bodden Town to North Side
26=	0	Mandatory emissions inspections
26=	0	Crushing facility to dispose and compact old vehicles
26=	0	Road linking Pedro's Castle to Manse Rd.

### **Trends Affecting Bodden Town's Future**

<i>Rank</i>	<i>Points</i>	
1	85	Lack of vision by government
2	78	Increase in drug problem
3	69	Bodden Town is not getting its fair share from Government
4	56	Loss of Bodden Town natural heritage
5	51	Lack of incentives in Bodden Town
6	49	Lack of police support
7	47	Increase in breaking and entering
8	38	Lack of community initiative
9	35	Political representation
10	33	Lack of community awareness and interaction
11	28	Increase in development pressure in Bodden Town
12	25	Inefficient government spending
13	18	Increase in youth gangs
14	14	Too much dependency on Government
15=	13	Government social and economic policies
15=	13	Government education policies
16=	2	Government immigration policies
16=	2	Loss of farmlands

## Community Goals

Rank	Points	
1	76	Provide excellence in education
2	48	Drug free community
3	46	Good government
4	42	Have order in the law and law and order
5	39	Bill of Rights
6	38	Strong economic and efficient infrastructure
7=	36	Strengthen families and social services
7=	36	Full participation of all members of the community in all matters affecting the community
8	35	Development shall benefit local residents
9	33	Children should be considered to belong to all families in the community
10	32	Put the strap back in school
11	31	More accessibility and transparency of elected officials with greater public input
12	24	Master good government
13=	19	Reorganize and promote the values and virtues of our children
13=	19	Community with law abiding citizens
14	18	Community oriented committee for leadership
15	15	Younger generation needs to help older generation
16	12	Nurture a healthy environment
17	11	Provide effective transportation
18	10	Produce balanced growth
19	8	Need controlled development in Bodden Town
20=	6	Build efficient infrastructure
20=	6	Achieve a safe environment
20=	6	Foster a sense of place
20=	6	Cultivate prosperity
21=	0	Revive community integration
21=	0	Recreate thriving neighbourhoods
21=	0	Change the approach towards the planning process to a process that emphasizes more community design
21=	0	Embrace diversity
21=	0	Capable of sustaining itself for all but the most critical of services